



NANOS STRATEGIC PLANNING COMMITTEE WORK CYCLE

BEGIN



ALSO:
2025 Board Meeting:
Annual Review of Progress on
Strategic Plan

2026 Board Meeting:
Midcycle substantial review of
Strategic Plan Progress, adjustments
made

2027 Board Meeting:
Annual Review of Progress on Plan,
Strategic Planning Committee
Charged

STRATEGIC PLANNING COMMITTEE MEMBERS

- Valerie Biousse
Board Chair
- Janel Fick
Consulting Director
- Larry Frohman
EVP
- Andy Lee
Sr. VP for Advocacy and Practice
- Nancy Newman
Sr. VP for Education
- Toma Ossian
Executive Director
- Peter Quiros
President-Elect
- Prem Subramanian
President